



Graphite Enterprise Trust PLC  
Investing in long term growth

Year ended 31 January 2015

Analysts presentation  
25 March 2015

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## Graphite Enterprise

### Full year results presentation – March 2015

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2. Performance
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## 1. Introduction

**Graphite Enterprise has a distinct offering in the listed private equity sector**

### **FOCUSED STRATEGY**

European buy-outs - mature, profitable companies - both through funds and directly

### **DISTINCTIVE INVESTMENT STYLE**

Focus on analysis of underlying companies and building long-term relationships

### **HIGHLY EXPERIENCED TEAM**

The senior team has over 20 years of private equity experience

### **CONSISTENTLY STRONG PERFORMANCE RECORD**

NAV per share has consistently outperformed the peer group average

### **STRONG BALANCE SHEET**

Well placed to take advantage of current opportunities

### **FLEXIBLE APPROACH**

Portfolio construction and balance sheet management adapted to market conditions

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## 1. Introduction

### Summary – year ended 31 January 2015

- **Good underlying portfolio performance** – 12% growth in local currencies
- **Further NAV progression** – 5%, despite adverse currency movements
- **Very strong realisations** – £142m, 33% of opening portfolio
- **Record new investment** – £125m, 38% increase on prior year
- **Dividend to be maintained** – 15.5p per share, £11.3m in total
- **Cash is higher than we would like** – realisations are likely to remain strong
- **Prices for new investments are high** – it is important to maintain discipline
- **We are considering share buy backs** – to reduce cash balances

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## 2. Performance

The net asset value made progress despite the adverse impact of currency

	<b>Jan-15</b>	<b>Jan-14</b>	<b>Total return 12 months</b>
Net asset value per share	<b>695.2p</b>	677.2p	+5.0%
Share price	<b>575.0p</b>	563.5p	+4.6%
FTSE All-Share Index	<b>3,622</b>	3,497	+7.1%

- 92% of the portfolio was valued based on December reports
- The discount at 31-Jan was 17.3%
- The market was underestimating the NAV (c.677p) and therefore the discount (c.15%)

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## 2. Performance

The portfolio made good progress once more, increasing by 12.3% in local currencies

Year to Jan-15	% of opening portfolio	% of opening NAV	£m
<b>Underlying valuation gains</b>	<b>12.3 %</b>	<b>10.8 %</b>	<b>53.5</b>
Currency	(3.9)%	(3.4)%	(17.0)
Total portfolio	8.4 %	7.2 %	36.5
Expenses and other		(2.2)%	(12.1)
<b>Total return</b>		<b>5.0 %</b>	<b>24.4</b>
Dividend		(2.3)%	(11.3)
NAV movement		2.7 %	13.1

- Sterling : euro was 1.22 at 31-Jan-14, 1.33 at 31-Jan-15 and 1.36 at 24-Mar (-2.4%)
- In isolation, the further fall in the euro reduces NAV by 1.0% to 688.1p

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## 2. Performance

### Realisations continued to be the main driver of performance

	Year to Jan-15	Year to Jan-14	Year to Jan-13	
	% of total gain	£m	%	%
Gains from realisations	<b>56%</b>	29.8	57%	51%
Unrealised gains	<b>44%</b>	23.7	43%	49%
Total portfolio	<b>100%</b>	53.5	100%	100%

- Gains from realisations represent full exits, IPOs and sell-downs of earlier IPOs
- Unrealised gains include the effects of partial exits and of refinancings

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## 2. Performance

**Graphite Enterprise outperformed the fund-of-funds peer group over 3 and 5 years**

**Years to Jan-15<sup>1</sup>**

**Total return**

	<b>1</b>	<b>3</b>	<b>5</b>	<b>10</b>
<b>Graphite Enterprise NAV growth</b>	<b>5%</b>	<b>27%</b>	<b>57%</b>	<b>141%</b>
Fund-of-funds <sup>2</sup> average NAV growth	12%	22%	49%	169%

- This performance is despite taking lower balance sheet risk than the peer group
- The Company has also outperformed the average of the direct PE funds<sup>3</sup> over 3, 5 and 10 years

Notes 1. 12, 36, 61 and 121 month periods to 31 Jan 2015

2. Peer group (funds-of-funds): Aberdeen, F&C PE, HarbourVest, JPM PE, Pantheon, Princess, Private Equity Holding, SLEPET

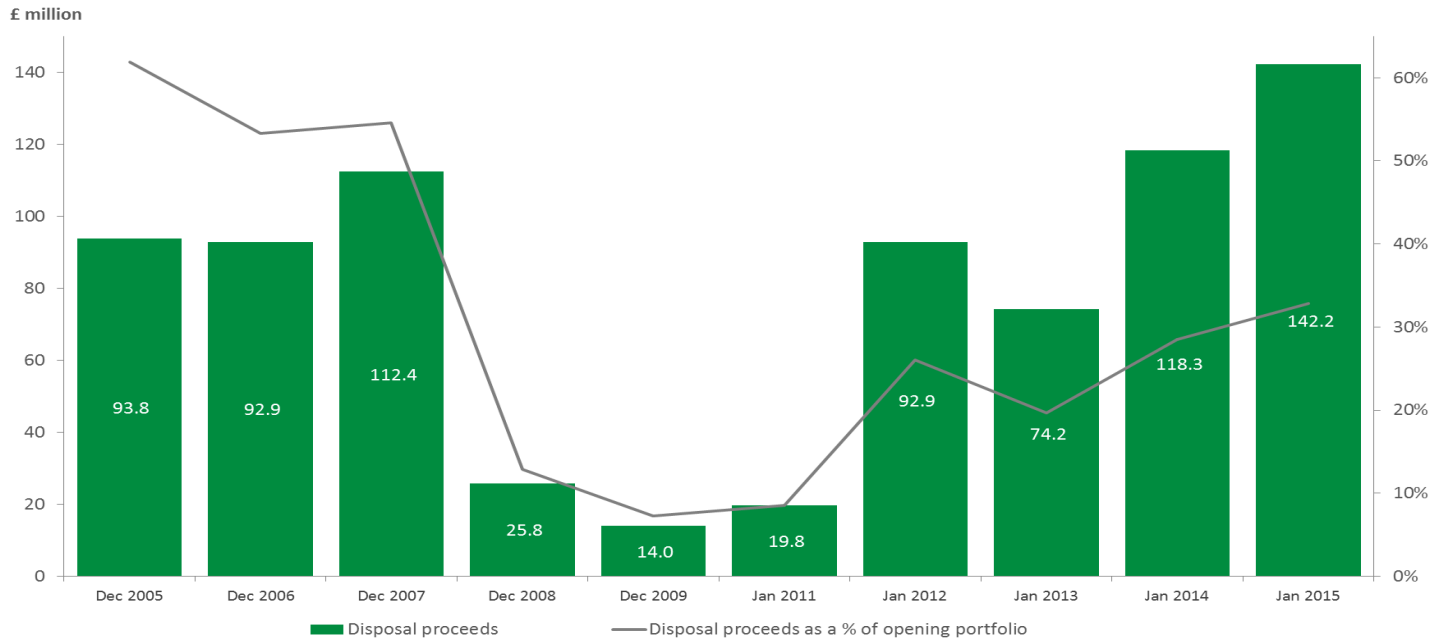
3. Peer group (directs): 3i, Better Capital 2009 and 2012, Candover, Dunedin, Electra, HgCapital, NB Private Equity, SVG Capital  
(NAV performance: 1yr 8%, 3 yrs 24%, 5 yrs 52%, 10 yrs 127%)

4. Data: total return, GBP (Morningstar)



### 3. Investment activity

#### The portfolio generated 20% more cash than last year



- The rate of realisation of the opening portfolio was 33%
  - This is the highest conversion rate since 2007
- Full realisations accounted for £98 million (69% of the total)

Note Excludes proceeds from secondary sales in all periods

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### 3. Investment activity

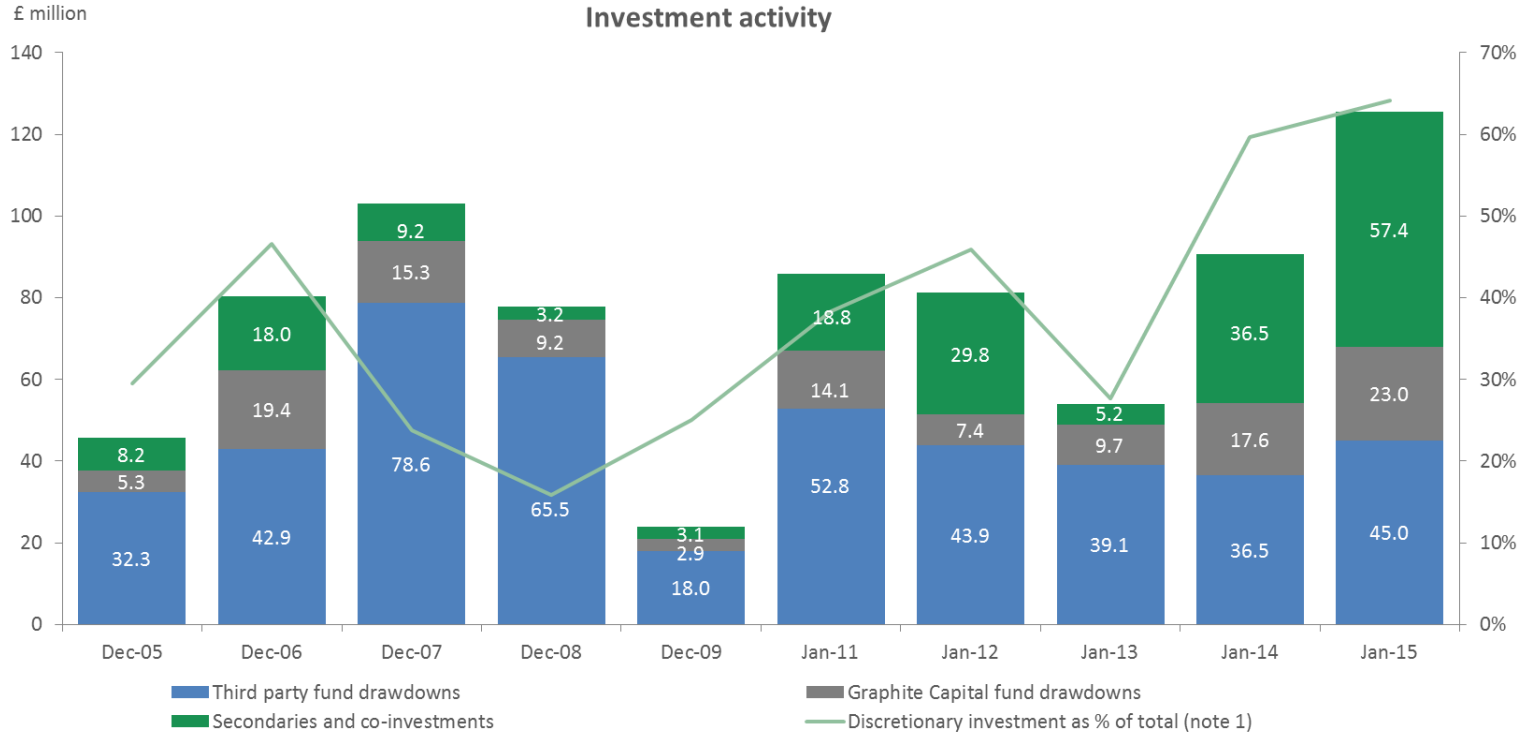
#### Full realisations continue to generate substantial uplifts to prior valuations<sup>1</sup>

Year ended	Jan-12	Jan-13	Jan-14	Jan-15
Valuation uplift <sup>1</sup>	51%	49%	36%	<b>35%</b>
Number of full realisations	18	14	33	<b>39</b>
Multiple of original cost	2.5x	2.7x	2.1x	<b>2.1x</b>

- Approximately half the proceeds were from post-financial crisis investments
  - The uplift on these was almost twice as high as those on pre-crisis investments
- The average multiple of original cost remained strong

### 3. Investment activity

## Secondaries and co-investments significantly increased the rate of new investment



Note

1. Discretionary investments includes Graphite fund drawdowns, secondary purchases of fund interests and co-investments.

### 3. Investment activity

Our investment programme was more focused on secondaries and co-investments

Primary commitments £22.0m	Secondary purchases £26.6m	Co-investments £30.8m
  	    	   <p><i>Undisclosed business services investment</i></p>

- Following a high level of commitments in 2013, fewer of our target managers were fundraising in 2014



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### 3. Investment activity

#### Secondary investment – PAI Europe V

##### Background

- £8.5m secondary purchase of an additional interest in PAI Europe V
  - €2.7 billion 2007 vintage upper mid-market buy-out fund
- Highly sought-after position in the secondary market
- Strong relationship with the manager since 2004, including three funds and two co-investments
- Complicated process:
  - Long gestation period
  - Vendor was aiming to package it with another, less attractive, fund

##### Rationale

- In line with our strategy of acquiring additional interests in portfolios we know well
- Portfolio of 11 underlying companies performing strongly and reasonably valued
- Through our monitoring and relationship with the manager we were aware of an imminent realisation
  - This closed a month after we acquired the secondary
- A further realisation and continued performance ensured the secondary investment is off to a good start

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### 3. Investment activity

#### New Graphite Capital investment in HCIG (£8.7m)



#### Background

- Recruitment company serving range of specialist areas within the UK public & private sectors
- Trades under a number of brands
- Focused on health & social care, social housing, construction & infrastructure, engineering
- 14 offices across the UK, 500+ employees
- Secondary buy-out completed in November 2014

#### Opportunity

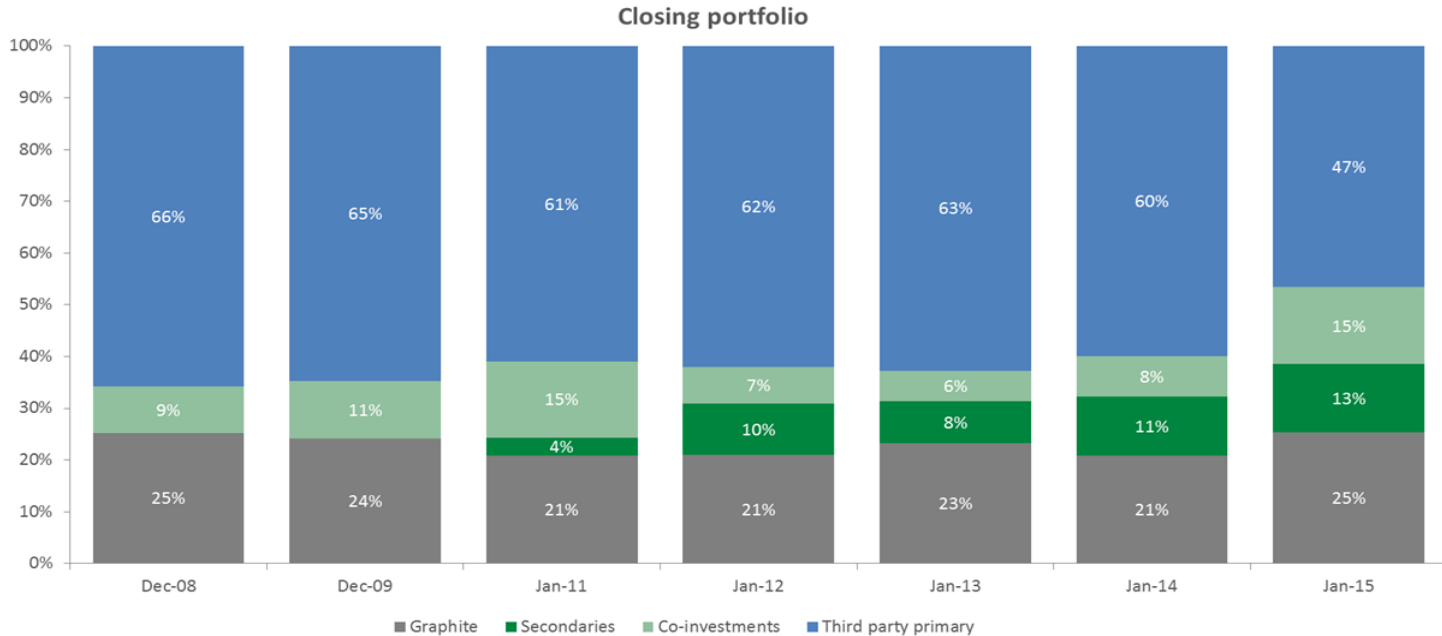
- Sector in which Graphite has extensive experience
- Outlook for targeted niche sectors is positive
- Balanced exposure to public sector (frontline services) and private sector

#### Why HCIG

- Expanding rapidly through combination of organic growth, acquisitions and new brands
- Successful “incubator” model: provides shared central services, takes majority stake
- Grew revenues by 28% in the twelve months to September 2014
- Very strong record of profit growth
- High quality and diversified customer base
- Highly experienced and incentivised management team

## 4. Portfolio

The proportion of the portfolio over which we had discretion has increased to 53%

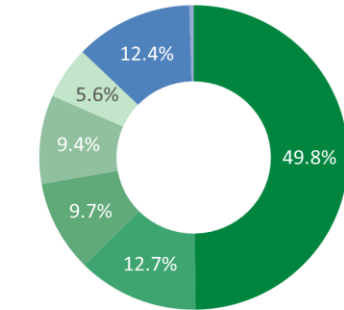


## 4. Portfolio

### The portfolio is balanced and well diversified

- The portfolio strikes a good balance between diversification and concentration
  - Exposure to over 380 underlying companies
  - The top 30 underlying companies represent 47% of the portfolio value

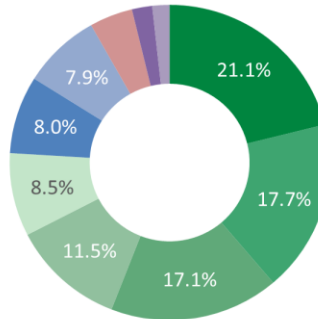
Geography



- UK
- North America
- France
- Germany
- Benelux
- Other Europe
- Rest of world

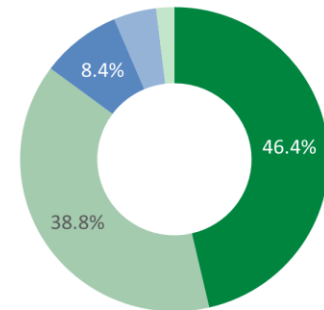
NB: Total Continental Europe 37.1%

Sector



- Business services
- Industrials
- Healthcare and education
- Consumer goods and services
- Leisure
- Financials
- Automotive supplies
- Technology and telecommunications
- Media
- Chemicals

Deal type



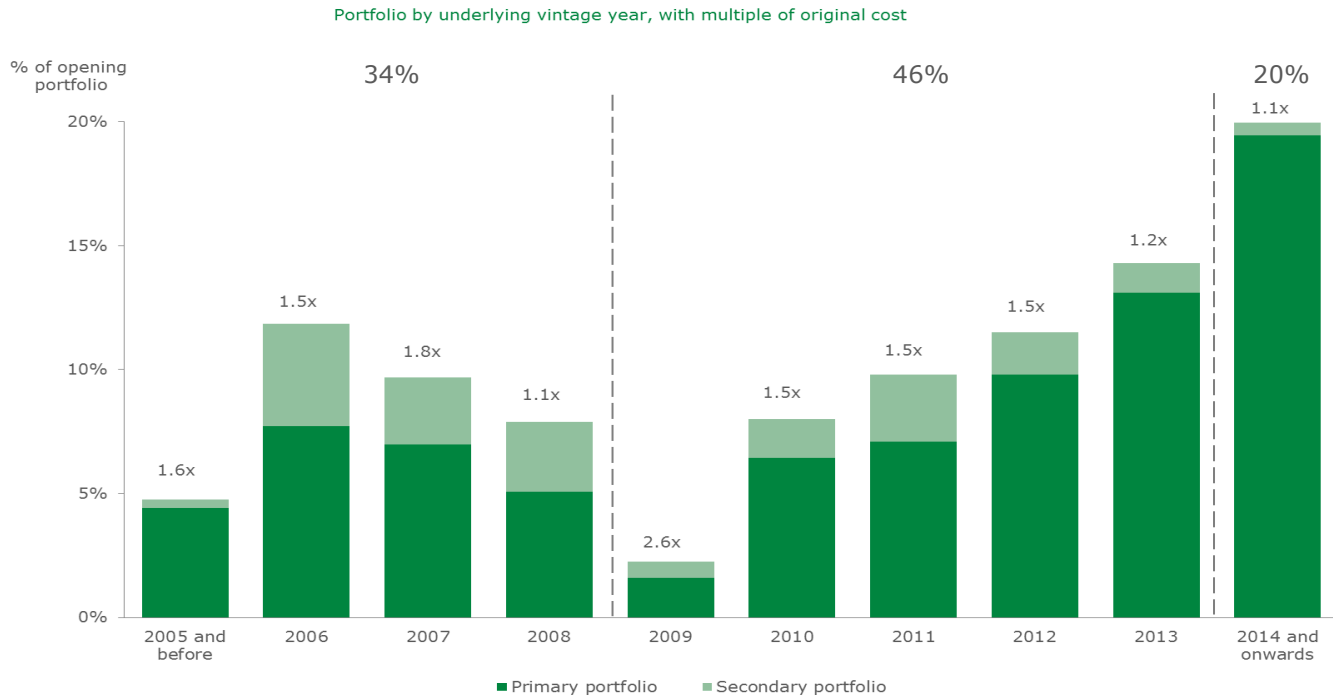
- Large buy-outs
- Mid-market buy-outs
- Mezzanine
- Small buy-outs
- Quoted

Note Geography denotes where a company is headquartered



## 4. Portfolio

The portfolio was valued at 1.4x cost and its average maturity was 4.4 years

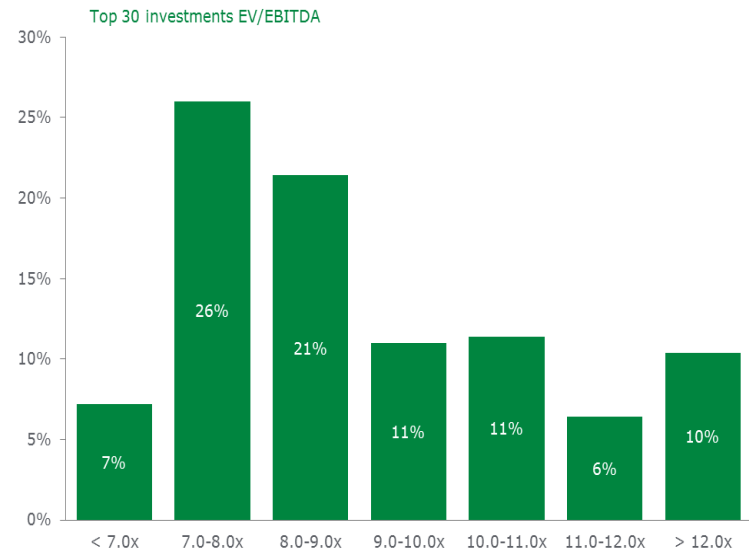
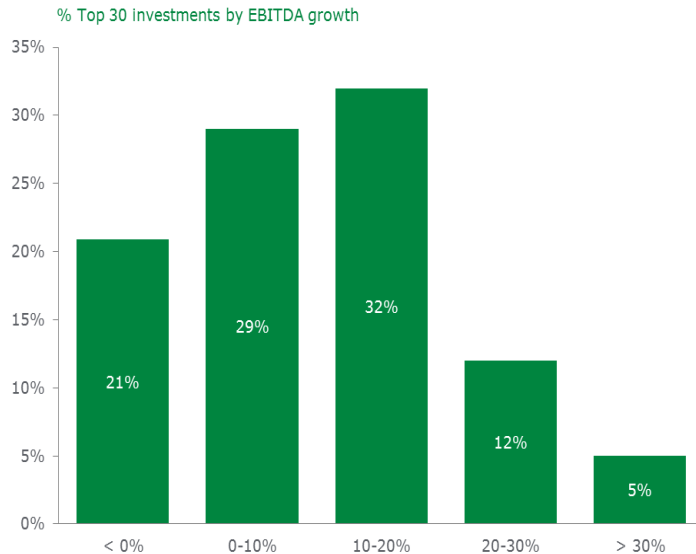


- At an average of 1.4x cost, we believe there is potential for considerable growth

## 4. Portfolio

### The Top 30 companies continue to perform well and are reasonably valued











- Revenues and EBITDA grew by an average of 5.8% and 8.4% respectively (LTM to Dec-14)
- Aggregate FTSE 250 revenues were flat and EBITDA grew by 2.4%<sup>3</sup>



- The Top 30 were valued on average at 9.0x EBITDA and had net debt of 3.8x EBITDA
- Compares with 10.6x EBITDA current valuation of FTSE 250<sup>3</sup>

## 4. Portfolio

Six of the top ten holdings are managed directly by Graphite Capital

	Company	Country	Manager	% of portfolio
1	 Distributer and retailer of tyres	UK	Graphite	5.4%
2	 Provider of home care services	UK	Graphite	3.2%
3	 Provider of repair and maintenance services	UK	Graphite	3.0%
4	 Provider of temporary education staff	UK	ICG	2.4%
5	 Provider of foster care services	UK	Graphite	2.3%
6	 Provider of recruitment services	UK	Graphite	2.0%
7	 Provider of e-learning content to businesses	USA	Charterhouse	2.0%
8	 Supplier and operator of modular buildings	USA	TDR	1.9%
9	 Manufacturer of automotive refinishing products	UK	Graphite	1.5%
10	 Operator of premium health clubs	UK	TDR	1.4%
				<u>25.1%</u>

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## 5. Market

### Valuations and leverage increased notably in 2014

#### European buy-out market

- The European buy-out market was slightly more active in 2014:
  - Europe ex UK >€50m EV: volumes -3% and value +3%
  - UK deals >€50m EV: volumes +20% and value -2%
  - The UK is around one quarter of the market but is half of our portfolio
- Valuations increased significantly to an average of 10.0x EBITDA (vs 8.7x in 2013)<sup>1</sup>
  - Average prices paid were slightly higher than the 9.7x in 2007, but:
    - the timing relative to the economic recovery should be more favourable
    - on a like-for-like quality basis we believe pricing remains below 2007
- Debt levels were also slightly higher at 5.3x EBITDA (vs 4.7x in 2013)<sup>1</sup>
  - This remains below the 6.3x average debt in 2007
  - The proportion of investments financed with debt >6x has increased

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## 5. Market

### Fundraising fell by more than 40% following the exceptionally high level in 2013

#### Fundraising

- The total amount raised by European buy-out funds fell by more than 40% in 2014
  - Funds of more than €1bn raised half as much as in 2013 (€20bn vs €41bn)
    - 8 funds over €1bn were raised vs 12 in 2013 (-33%)
    - A high proportion of the largest buy-out managers raised funds in 2013
  - Funds of €250m to €1bn raised slightly more than in 2013 (€8bn vs €7bn)
    - 19 funds in this size range were raised vs 15 in 2013 (+27%)
- The market remains bifurcated within all segments
  - Some managers are reaching, or surpassing, targets relatively quickly
  - Others are taking a long time, or failing, to reach targets
- We continue to view this as an opportunity
  - We often disagree with the market view of an underlying manager
  - Failure to reach target can potentially increase the need for co-investment
  - Secondaries in a manager's prior funds may increase if there is churn in the primary investor base

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## 5. Market

### The secondary market has become increasingly competitive

#### Secondary market

- The total secondary market grew strongly in 2014: \$42bn of volume vs \$28bn in 2013
- Average prices are reported<sup>1</sup> to have fallen from 100% to 95% of net asset value, however:
  - Average pricing masks a wide variation in quality, maturity, undrawn commitment etc.
  - Rises in underlying net asset value may mean transaction prices actually increased
- We operate in a smaller part of the market for which there is no reliable data on volumes or pricing
  - High distributions are reducing potential vendors' propensity to transact
  - Opportunistic sales are more likely if NAV or a premium can be achieved
- Our own activity gives an indication of the market for single interests / small portfolios:
  - Last year we priced more than 80 opportunities but only completed 4 (excluding ICG 2006 rollover)
  - This was our lowest conversion rate since starting our secondary programme in 2010
- We continue to believe that selected secondaries represent good value
  - However, scaling our secondary purchases substantially would be challenging

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## 6. Balance sheet

**Despite strong cash inflows, we have broadly maintained the level of investment**

	<b>Jan-15</b>	<b>Jan-14</b>	<b>Jan-15</b>	<b>Jan-14</b>
	<b>£m</b>	<b>£m</b>	<b>%</b>	<b>%</b>
Investments	<b>432</b>	433	<b>84%</b>	86%
Net current assets	<b>85</b>	69	<b>16%</b>	14%
Total assets less current liabilities	<b>517</b>	502	<b>100%</b>	100%
Outstanding commitments	<b>234</b>	277		
Undrawn bank facility <sup>1</sup>	<b>96</b>	98		
Total liquidity <sup>2</sup>	<b>186</b>	166		
Overcommitment <sup>3</sup>	<b>48</b>	111		
Overcommitment %	<b>9%</b>	23%		

- The 2011 tranche of the bank facility (£58m) has recently been refinanced
- It had been due to expire April 2015 and was extended to April 2019
- The cost was significantly reduced

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## 6. Balance sheet

### **We are considering a programme of share buy-backs**

- At nearly £80m today, cash has remained higher than we would like
- Realisations are expected to remain high:
  - 25-35% of opening portfolio is possible (average over the last 4 years is 27%)
  - This would generate £110-150m of proceeds
- Fund drawdowns are likely to absorb £70-90m of this
  - This would leave a further £40-60m to be re-invested
- Secondaries are highly priced and co-investments are in high demand
  - It is important to maintain pricing discipline and not to dilute the quality of the portfolio
- We may use share buy-backs to reduce cash balances
  - In 2007/8 we bought back approximately £40m of shares
  - We are considering a programme of a similar size
  - Discount control is not the aim



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## 7. Conclusion

### Graphite Enterprise is well positioned to grow further

- The environment for realisations remains favourable and managers will be seeking exits
  - The post-crisis vintages are expected to drive performance
- The market for new investment has become more challenging as prices have risen
  - Experienced managers should be able to select investments which justify the valuation
  - They can control the pace of investment
- The portfolio continues to perform well
  - The Top 30 companies grew EBITDA in the 12 months to Dec-14 by 8.4%
  - The performance of more recent vintages is encouraging
- The performance of the Top 30 is stronger than the FTSE 250 and its valuation is lower<sup>1</sup>:

	<b>Top 30</b>	<b>FTSE 250</b>
EBITDA growth 12m to 31-Dec-14	8.4%	2.4%
Implied EBITDA multiple at 24-Mar-15 <sup>1</sup>	8.0x	10.6x

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## Useful information

Structure: Company registered in England and Wales  
Investment trust tax status  
Registered company number: 01571089

Ticker: GPE.LN  
ISIN: GB0003292009  
SEDOL: 0329200

Listing: Premium London listing

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