Graphite Enterprise
Investing in long term growth

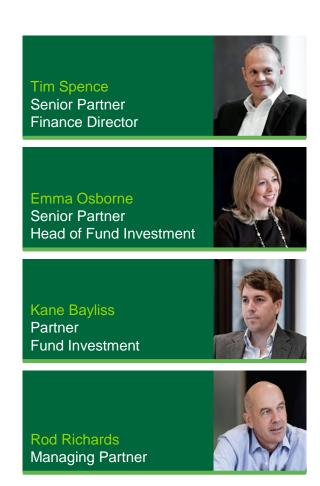
Half year results presentation

28 September 2015

# Half year results presentation

September 2015

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- 2. Performance
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#### 1. Introduction

# Graphite Enterprise has a distinctive offering in the listed private equity sector

# Focused strategy

European buy-outs – mature, profitable companies – both through funds and directly

## Highly experienced team

The senior team has over 20 years of private equity experience

# Strong balance sheet

Well placed to take advantage of current opportunities

## Distinctive investment style

Highly analytical approach with a focus on building long-term relationships

## Consistently strong performance record

The NAV and share price have consistently outperformed the peer group average

# Flexible approach

Portfolio construction and balance sheet management adapted to market conditions

#### 1. Introduction

## Highlights of the six months ended 31 July 2015

Net asset value per share

+3.0%

The NAV per share increased to 700p, extending its period of growth to six years.

Share price

+5.4%

The share price increased to 590p and has increased by 130% over five years.

Underlying value of the portfolio in local currencies

+7.8%

The portfolio grew strongly, driven by valuation increases and realisations.

Realisation proceeds

£73m

Proceeds remained at the very high level of the prior year with 17% of the opening portfolio being realised in the six months.

Investment in the portfolio

£33m

New investments were made selectively in competitive markets.

Dividends

£15m

The total dividend paid in June was maintained at the record level of 15.5p per share (£11.2m). An interim dividend of 5.0p per share (£3.6m) will be paid in October.

#### 2. Performance

## The NAV and share price outperformed the FTSE All-Share Index

	Jul-15	Jan-15	Total return 6 months
Net asset value per share	700.3p	695.2p	+3.0%
Share price	590.0p	575.0p	+5.4%
FTSE All-Share Index	3,653	3,622	+2.8%

- The share price has decreased by 4.6% since 31 July to 563p\*
  - This was less than the Index which has fallen by 10.0% over the same period
  - The share price is up by 0.5% since 31-Jan, whereas the Index is down 6.8%
- 96% of the portfolio was valued based on June reports

#### 2. Performance

# The portfolio made good progress, increasing by 7.8% in local currencies

6 months to Jul-15	% of opening portfolio	% of opening NAV	£m
Underlying valuation gains	7.8%	6.7%	33.8
Currency	(3.1)%	(2.7)%	(13.5)
Total portfolio	4.7%	4.0%	20.3
Expenses and other		(1.2)%	(6.2)
Buy-backs		0.2%	(4.1)
Total return before dividend		3.0%	10.0
Dividend		(2.2)%	(11.2)
Total NAV movement		0.8%	(1.2)

Sterling: euro was 1.33 at Jan-15 and 1.41 at Jul-15

<sup>—</sup> The euro has since recovered slightly to 1.35\*

<sup>\*</sup>Close of business 24.09.15

# 2. Performance Unrealised gains were a larger proportion of the total than in previous years

	6 months to	o Jul-15	Year to Jan-15	Year to Jan-14
	% of total gain	£m	%	%
Gains from realisations	33%	11.2		51%
Unrealised gains	67%	22.6	45%	49%
Total portfolio	100%	33.8	100%	100%

- Gains from realisations include full exits and IPOs
- Unrealised gains include the effects of partial exits, refinancings and quoted movements post-IPO

#### 2. Performance

# Graphite Enterprise has outperformed the peer group over 3, 5 and 10 years

Years to Jul-15 <sup>1</sup>	1	3	5	10
Graphite Enterprise NAV growth	5%	28%	59%	122%
Peer group average NAV growth	7%	21%	50%	109%

- This performance is despite taking lower balance sheet risk than the peer group
- Short term relative performance is affected by the weightings to European or US assets
- The Company has outperformed:
  - the average of the funds-of-funds<sup>2</sup> over 3 and 5 years
  - the average of the direct PE funds<sup>3</sup> over all periods

<sup>1. 12, 36, 60</sup> and 121 month periods to 31 Jul 2015

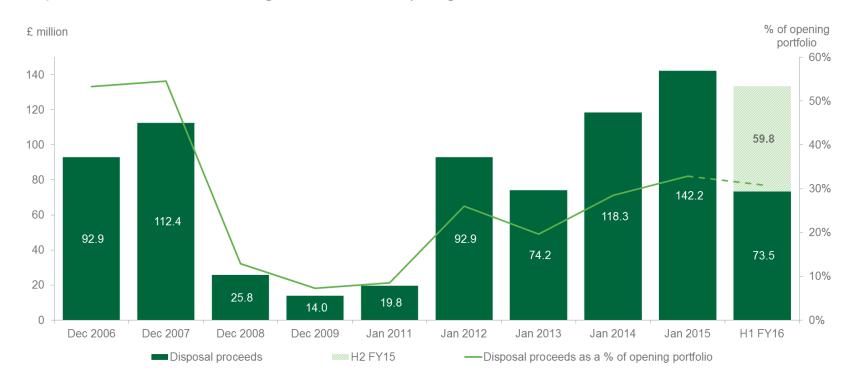
Peer group (funds-of-funds): Aberdeen, F&C PE, HarbourVest, JPM PE, Pantheon, Princess, Private Equity Holding, SLEPET

<sup>3.</sup> Peer group (directs): Better Capital 2009 and 2012, Candover, Dunedin, Electra, HgCapital, NB Private Equity, SVG Capital (NAV performance: 1yr 4%, 3 yrs 17%, 5 yrs 51%, 10 yrs 85%)

<sup>4.</sup> Data: total return, GBP (Morningstar, the Company)

## 3. Investment activity

## The portfolio continued to generate a very high level of realisations



- Proceeds of £73 million are equivalent to 17% of the opening portfolio
- Full realisations accounted for £44 million of proceeds

<sup>1.</sup> Excludes proceeds from secondary sales.

<sup>2.</sup> Disposal proceeds as % of opening portfolio for Jul 2015 shown on an LTM basis.

## 3. Investment activity

# Full realisations continue to generate significant uplifts to prior valuations<sup>1</sup>

	Year to Jan-13	Year to Jan-14	Year to Jan-15	6 months to Jul-15
Valuation uplift	49%	36%	35%	23%
Number of full realisations	14	33	39	19
Multiple of original cost	2.7x	2.1x	2.1x	1.7x

- Investments made since the financial crisis<sup>2</sup> comprised 61% of proceeds from full realisations
   They generated uplifts of 27% and a return on original cost of 2.4x
- Pre-crisis investments generated uplifts of 17% and a return of cost of 1.2x

<sup>1.</sup> From underlying manager's most recent valuation prior to any uplift related to the disposal. Will differ from uplift in current period in some instances.

<sup>2. 2009</sup> onwards.



## Background

- Graphite Capital acquired National Fostering Agency ("NFA") in January 2012 in a management buy-out
- Graphite Enterprise co-invested alongside Graphite Capital Partners VII investing £8.5m in total

#### The Business

- Organic turnover growth was driven by new contract wins, geographical expansion and increased placement acuity
- Graphite Capital supported NFA in two acquisitions in the UK to grow market share in key target regions
- Placement numbers increased by almost 30% and care numbers by more than 30%

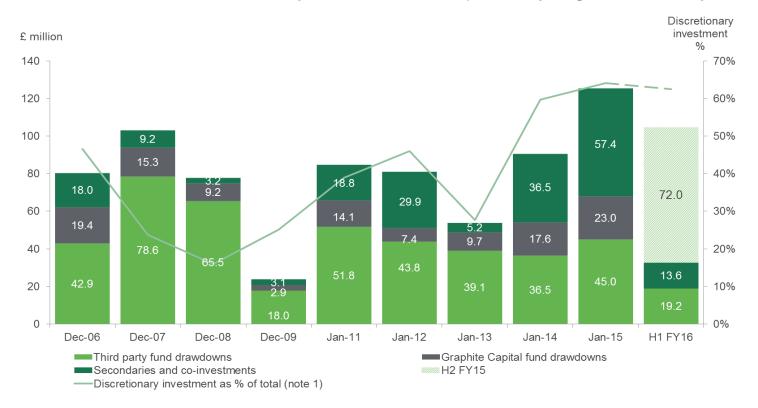
#### Realisation

- The business was refinanced in June 2014, returning more than half cost
- In April 2015, Graphite Capital sold NFA to Stirling Square Capital Partners, a UK-based private equity firm
- The disposal achieved a return of over two times cost and Graphite Enterprise received proceeds of £11.9m in May 2015



## 3. Investment activity

## New investment was substantially below the exceptionally high level last year



- All types of investment were lower than last year
- No new Graphite buyouts were completed

<sup>1.</sup> Discretionary investments includes Graphite fund drawdowns, secondary purchases of fund interests and co-investments.

## 3. Investment activity

# Our investment programme focused on primary commitments in the first half



- More of our preferred managers are raising funds this year than last year
- An additional primary fund and a co-investment should complete in the coming weeks

Case Study:
Alcuin Capital Partners – new primary commitment
In June 2015 Graphite Enterprise committed £9 million to The Fourth Alcuin Fund

### Background

- Founding partners have been working together since 1998 at BancBoston Capital
- Alcuin established as an independent manager in 2002, with a team of 7 investment professionals based in London
- Strong track record across 20 investments made since formation

## Strategy

- £150 million fund focused on UK lower mid-market
- Target EVs of £10 million to £30 million including growth capital and minority investments as well as conventional MBOs
- Relatively low entry valuations and acquisition leverage compared with the broader buyout market

#### Rationale

- Investment approach has historically delivered strong returns through the cycle
- Positive experience with the manager across the broader Graphite Capital business
- Potential to generate attractive co-investment opportunities



# 4. Portfolio Discretionary investments make up 54% of the portfolio<sup>1</sup>

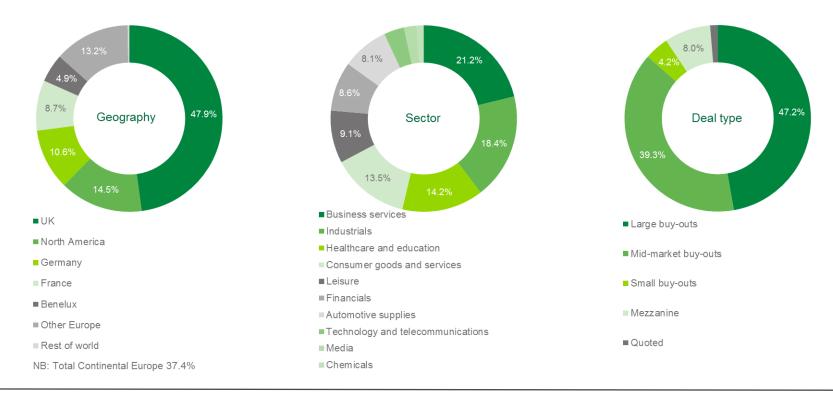
## Graphite portfolio Third party porfolio education personnel **BC** Partners Cinven **CHARTERHOUSE** Capital Partners PETSMART **O** BOWMARK **EGERIA** ACTIVA **Graphite Capital** Beteiligungs AG TOWERBROOK ICG **CPA GLOBAL** Graphite investments 24% Third party funds 60% (of which secondaries: 14%) co-investments 16%

- 26 active third party manager relationships
- 3 Graphite Capital funds, 56 third party funds and 17 co-investments

#### 4. Portfolio

## The portfolio is balanced and well diversified

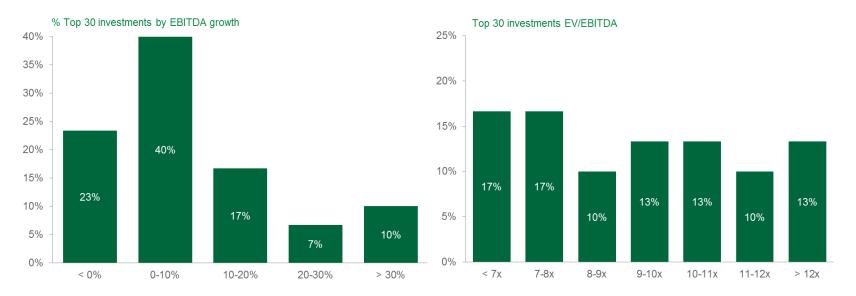
- The portfolio strikes a good balance between diversification and concentration
  - Exposure to almost 400 underlying companies, across a wide range of geographies and sectors
  - The top 30 underlying companies represent 48% of the portfolio value



#### 4. Portfolio

## The Top 30 companies continue to perform well and are reasonably valued

- The Top 30 companies grew revenues and EBITDA by 6.1% and 7.7% respectively
  - Aggregate FTSE All-Share revenues fell by 7.4% and EBITDA fell by 8.5%



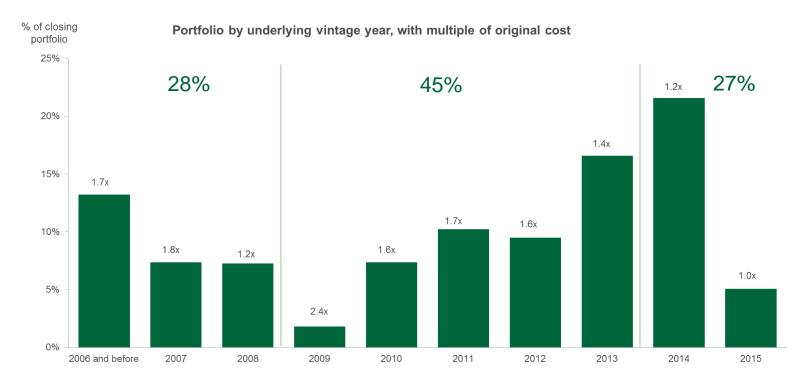
- The Top 30 were valued on average at 9.1x EBITDA and had net debt of 3.7x EBITDA
  - Compares with 10.7x EBITDA current valuation of the FTSE All-Share

<sup>1. %</sup> of top 30 is by number of investments

# 4. Portfolio Six of the top ten holdings are managed directly by Graphite Capital

	Company	Description	Country	Manager	% of portfolio
	MICHELDEVER		,		·
_1_	TYRE SERVICES LTD	Distributer and retailer of tyres	UK	Graphite	5.6%
2	City & County Healthcare Group	Provider of home care services	UK	Graphite	3.4%
3	ICR.	Provider of repair and maintenance services	UK	Graphite	3.2%
4	education personnel The UK's Leading Education Recruitment Provider	Provider of temporary education staff	UK	ICG	2.7%
5	Human Capital Investment Group	Provider of recruitment services	UK	Graphite	2.1%
6	Skills	Provider of off-the-shelf e-learning content	USA	Charterhouse	2.1%
7	SPHEROS GROUP	Provider of bus climate control systems	Germany	DBAG	1.9%
8	ST NDARD BR NDS WORLD LEADERS N DOMESTIC FIRE	Manufacturer of fire lighting products	UK	Graphite	1.7%
9	David Lloyd	Operator of premium health and fitness clubs	UK	TDR	1.7%
10	II.PIII.	Manufacturer of automotive refinishing products	UK	Graphite	1.6%
					26.0%

# 4. Portfolio The portfolio is valued at 1.5x cost and its average age is 4 years



- There is potential for considerable value growth as the portfolio matures
- Almost half of the portfolio is in the vintages we expect to generate the most near-term upside

<sup>1.</sup> Multiples of cost include amounts realised by current portfolio companies of 0.4 times and reflect managers' gross valuations. Weighted by value at 31-Jul.

#### 5. Market

## Although activity remains high, valuations and leverage appear to have plateaued

## European buy-out market

- Excluding small buy-outs, the market remains active (LTM as at Jun 2015 vs 2014)
  - Europe ex UK >€50m EV: volumes +15% and value +17%
  - UK deals >€50m EV: volumes +10% and value +36%
- Although remaining high at just under 10x EBITDA, average valuations appear to have plateaued
  - c. 35% of buy-outs were completed at 10x or greater (vs nearly 50% in 2014)
  - An increase to 11x EBITDA for €1bn+ buy-outs (vs 10x in 2014) was offset by small decreases in other segments of the market
- Debt levels also appear to have plateaued at just under 5x EBITDA (vs just over 5x in 2014)
  - Buy-outs featuring leverage at 6x or more reduced to c. 15% (vs 20% in 2014)
  - Since 2013, "covenant-lite" issuance has steadily increased (>40% now vs 10% at the 2007 peak)

#### 5. Market

## The fundraising and secondary market environments remain positive

## **Fundraising**

- The amount raised by European buy-out funds in H1 2015 was strong
  - €21bn vs €18bn in H1 2014 and €12bn in H2 2014
- The number of funds raised was higher (31 vs 20 in H1 2014 and 24 in H2 2014)
- Funds of more than €1bn in size collectively raised slightly more than a year ago
- Fundraising conditions for smaller funds generally appear to be improving

## Secondary market

- At \$15bn in H1 2015, total secondary market volumes remain strong
  - Although, \$16bn market volume in H1 2014 increased to \$26bn in H2 2014
- Average prices have continued at c. 95% of NAV
- Graphite Enterprise operates in a smaller part of the market with no reliable data
  - High distributions are still reducing vendors' propensity to transact
  - Opportunistic sales are more likely if NAV or a premium can be achieved

### 6. Balance sheet

## Strong portfolio inflows have led to an increase in cash balances

	Jul-15 £m	Jan-15 £m	Jul-15 %	Jan-15 %
Investments	411	432	80%	84%
Net current assets	104	85	20%	16%
Total assets less current liabilities	515	517	100%	100%
Outstanding commitments	249	234		
Undrawn bank facility <sup>1</sup>	94	96		
Total liquidity <sup>2</sup>	195	186		
Overcommitment <sup>3</sup>	54	48		
Overcommitment %	11%	9%		

- £4.1m of share buy-backs have been completed
- £11.2 million was returned to shareholders through the dividend
- £50.m and €61.7m translated at balance sheet date. Facility remains undrawn.
- 2. Undrawn facility plus cash.
- Outstanding commitments less total liquidity.

#### 6. Balance sheet

## We have announced an interim dividend and share buy-backs will continue

- Realisations are expected to remain high
  - A number of exits have been completed or announced
- Secondaries are highly priced and co-investments are in high demand
  - It is important to maintain pricing discipline and not to dilute the quality of the portfolio
- Fund drawdowns have been slower, but the market remains active
  - We expect drawdowns of £50-70m per annum
- The Company's first interim dividend of 5.0p per share (£3.6m) will be paid in October
- We will continue to use share buy-backs to return cash to shareholders

#### 7. Conclusion

## Graphite Enterprise is well positioned to grow further

- The environment for realisations remains favourable and managers will be seeking exits
  - The post-crisis vintages are expected to drive performance
- The market for new investment remains challenging
  - Experienced managers should be able to select investments which justify high valuations
  - Managers control the pace of investment
- The portfolio continues to perform well
  - The Top 30 companies grew EBITDA in the 12 months to Jun-15 by 8%
  - The performance of more recent vintages is encouraging
- The performance of the Top 30 is stronger than the FTSE All-Share and its valuation is lower¹:

	Top 30	FTSE All-Share
EBITDA growth 12 months to 30-Jun-15	7.7%	(8.5)%
Implied EBITDA multiple at 24-Sep-15	7.8x	10.7x

### **Further Information**

# The Graphite Enterprise Team



Rod Richards
Managing Partner,
Investment committee member

29 years' PE experience. Joined in 1986. Has led both the buy-out and fund investment businesses for 15 years. Degree in PPE from Oxford, MBA from INSEAD.



Andy Gray
Senior Partner,
Investment committee member

23 years' PE experience. Joined in 1992. Joint head of direct investment team. Previously at Morgan Grenfell Development Capital. Degree in Economics from Stirling, MBA from Warwick.



Emma Osborne Senior Partner, Head of Fund Investment

20 years' PE experience. Joined in 2004. Previously at Merrill Lynch (funds and co-investments), Morgan Grenfell PE (direct buy-out) and RBS (Mezzanine). Qualified as CA with Coopers & Lybrand. Degree in Economics and Politics from Bristol.



Tim Spence Senior Partner, Finance Director

Responsible for investor relations for Graphite Enterprise. Joined in 2005. Previously at Deloitte (audit) where qualified as a chartered accountant. Degree in Mathematics from Oxford.



Kane Bayliss Partner, Fund investment

Joined buy-out team in 2007. Previously at Terra Firma (direct buyouts), Merrill Lynch (M&A) and Allens (solicitor). Degree in Law from Bond University (Australia) and MBA from INSEAD. Moved to fund team in January 2014.



Fiona Bell Investment Director, Fund investment

Joined in 2009. Previously at KPMG (audit) and JP Morgan Cazenove (corporate broking). Degree in Experimental Psychology from Oxford.



Andrea Fernandez Investment Director, Fund investment

Joined in 2011. Previously at Auda Alternative Investments (funds and co-investments), Lehman Brothers/Barclays Capital (equity capital markets). MBA from INSEAD. Degree in Finance and Entrepreneurship from Babson.



Colm Walsh Investment Director, Fund investment

Joined in 2010. Previously at Terra Firma Capital Partners (finance) and Deloitte (audit). Degree in Economics from the LSE and is a CFA charterholder.

#### Useful information

Ticker: **GPE.LN** Structure: Company registered in England and Wales

> ISIN: GB0003292009 Investment trust tax status

SEDOL: Registered company number: 01571089 0329200

Listing: Premium London listing Website: www.graphite-enterprise.com

Broker: J.P.Morgan Cazenove Angus Wilton (sales): + 44 (0) 20 7155 8122

Manager: Graphite Capital Management LLP

Authorised and regulated by the Financial Conduct Authority under the Alternative Investment Fund Manager Directive

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